

President's Annual Report 2007-2008

Claremont McKenna College entered a new chapter in its history. With the announcement of a transformational gift from a CMC Trustee, a comprehensive \$600 campaign, and a groundbreaking financial aid policy, CMC positioned itself to become increasingly competitive in the recruitment arena and a stronger leader in this ever-changing global age.

In September, CMC announced an unprecedented personal gift of \$200 million from alumnus and Trustee Robert Day '65 P'12. The gift, which will create the Robert Day Scholars program, is the largest recorded gift to a liberal arts college and among the top 20 largest gifts ever given to a college or university. The gift includes funding for six to eight new faculty members, scholarships and financial aid, and significant enhancements to the College's existing career services and internship programs. In recognition of this significant gift and of Mr. Day's exceptional service to the College over the years, the College renamed the department of economics the Robert Day School of Economics and Finance at Claremont McKenna College. In addition, development of a new graduate program has begun, with students entering the program in the fall of 2008. Students completing the graduate program will earn a Master of Arts in Finance degree, granted by CMC through the Robert Day School, which will focus on advanced financial economics, including corporate finance, econometrics, asset pricing, and investment management.

Claremont McKenna College publicly announced in March a campaign to raise \$600 million by 2012. The Campaign for Claremont McKenna focuses on support for faculty and students, improving the College's facilities, establishing the Robert Day Scholars Program, and supporting operations through The Fund for CMC. We celebrated this historic occasion with an eight-city tour over a four-day period. I had the pleasure of visiting with close to 1,000 alumni, parents, and friends of the College in Los Angeles, Washington D.C., New York City, Chicago, Seattle, Palo Alto, San Francisco, and San Diego. Additional events were held in Hong Kong, Singapore, London, and on campus during Alumni Weekend.

Also in March, the College announced that it will eliminate student loans from financial aid packages of current and entering students effective fall 2008. Student loans will be replaced by grant aid, increasing CMC's already generous and competitive financial aid program. This change in policy makes CMC one of only three colleges with an endowment of under \$600 million to implement such a comprehensive no-loan program for incoming and existing students.

Anniversaries

On October 10, the College celebrated the 100th birthday anniversary of Founding Trustee Donald C. McKenna with two events. First, the WordsWorth Society—started by Mr. McKenna as a way to interact with CMC students and to share his passion for words—held a luncheon hosted by Ward Elliott, Burnet C. Wohlford Professor of American Political Institutions and a charter member of the WordsWorth Society. Later that day, students enjoyed “Plaid Snack Night,” meeting for their annual late-night snack dressed in tartan finery.

We also recognized the 35th anniversary of the Washington, D.C. Program at a special reception for alumni and friends on October 17. The CMC program is one of the oldest such programs in D.C. and continues to focus on all facets of domestic and international policy. In recent years, CMC students have worked in government offices in the White House and on Capitol Hill, in think tanks and advocacy groups, and in consulting and public relations firms.

In November, as part of the Homecoming events, the 50th anniversary of the Claremont-Mudd-Scripps Athletics Program was celebrated at a luncheon featuring remarks by founding director Bill Arce P'80 and current Athletics Director Mike Sutton '76. Alumni, students, and friends met at Pritzlaff Field to reflect on the program and celebrate this landmark anniversary.

The Rose Institute of State and Local Government celebrated the 35th anniversary of its founding with a reception and luncheon on April 24 in Sacramento. The program featured the inaugural presentation of the Rose Institute Award for Excellence in Public Service to Elizabeth G. Hill, legislative analyst for the state of California. This award was established by the Institute's Board of Governors in 2007 to acknowledge an individual or organization that demonstrates a commitment to exemplary public service.

Fundraising

On March 16, the College publicly launched The Campaign for Claremont McKenna, the most ambitious campaign undertaken by a liberal arts college. The \$600 million campaign encompasses investments in students, faculty, facilities, and the leadership gift of The Robert Day Scholars Program. The enthusiasm and support for the Campaign has been inspiring. As of June 30, 2008, the College received gifts and pledges totaling \$418 million and realized its second best year in total gift income, recording more than \$42 million.

During Commencement Weekend in May, the College broke ground on the The Biszantz Family Tennis Center, named for alumnus and Trustee Gary Biszantz '56 P'08 and his family. This new facility will rank as one of the finest in the country for NCAA Division III tennis. The new Tennis Center includes 12 lighted, hard courts that will allow for simultaneous men's and women's practices and dual matches. In May 2009, CMC will host the men's NCAA Championships following the first seasons of play in this state-of-the-art center.

This summer, the College received a magnificent \$75 million, unrestricted commitment from alumnus and Trustee Henry Kravis '67. In honor of this gift, the west campus building to be finished in 2010 was named the Kravis Center. Designed by world-renowned architect Rafael Viñoly, the Kravis Center will create a defining architectural identity for CMC. The building will be the new home for the admission and financial aid offices, four academic departments, five research institutes, and 14 classrooms and seminar rooms. The groundbreaking for this building is scheduled for October 2008.

In September, the College received a \$20 million grant from a private foundation to create a new full-tuition scholarship, the Interdisciplinary Science Scholarship Program. This program is designed to increase interest in science leadership and engage students with financial need.

Donors continue to express interest in supporting the George R. Roberts Faculty Leadership Initiative, a \$20 million dollar challenge established by alumnus and Trustee George Roberts '66 P'93 and his family to create 27 endowed chairs for faculty. To date, 16 endowed chairs have been funded, and another is nearly complete. In addition, Trustee Steven Crown '74 established the \$4 million Crown Challenge to increase alumni participation.

Class of 2011

In August, we were delighted to welcome to campus the 268 members of the Class of 2011. They are an excellent group: with median SAT scores of 1400, and 84.4 percent among the top 10 percent of their high school class. This incoming class included 24 McKenna Scholars and three Frank Seaver Leadership Scholars.

Administrative Appointments

In February, the Executive Committee of the Board of Trustees approved two academic administrative positions:

- Janet Smith was named the inaugural Dean of the Robert Day School of Economics and Finance. Professor Smith is the former chair of the department of economics, and she has served as director of the Robert Day 4+1 Program and the director of the Financial Economics Institute. Her expertise is of particular importance as the College undertakes the important work of founding a new academic program and graduate level degree.
- Lisa Cody, associate professor of history, was appointed an associate dean of the faculty, effective July 1, 2008. A former department chair, Professor Cody is the author of a multi-award winning book, *Birthing the Nation* (Oxford University Press 2006), and was also recently named a "Top Young Historian" by the History News Network. She was appointed to the rotating term recently completed by Amy Kind, associate professor of philosophy and religious studies.

Robert Day Scholars and Frank Seaver Leadership Scholars Programs

After a three-phase application and interview process, the first class of 20 Robert Day Scholars was selected. All were current juniors, with 14 from CMC, three from Harvey Mudd College, two from Pomona College, and one from Scripps College. There were 67 students in the applicant pool.

During phase two of the application process, 33 semi-finalists participated in interviews at Trust Company of the West and had the opportunity to learn first-hand about the program from Robert Day '65 P'12. Faculty interviewers were: Jay Conger, Henry R. Kravis Research Professor of Leadership Studies; Manfred Keil, associate professor of economics and faculty chair, Robert Day School of Economics and Finance; Dan Krauss, associate professor of psychology; Lisa Meulbroek, Fritz B. Burns Professor of Financial Economics; and Janet Smith,

Von Tobel Professor of Economics and Dean, Robert Day School of Economics and Finance. Alumni interviewers were: Trustees David Mgrublian '82 P'11, Lorraine Bains '88, and Laura Grisolano '86; and Brad Barrett '00, Kevin Blair '06, Leigh Crawford '94, Stella Ho '97, Anneke Jong '05, David Oehm '07, and Benjamin Herrick '04. Trustee Christopher Walker '69 interviewed the three applicants currently studying at the London School of Economics. Interviewers for the final assessment day were prepared for this task by participating in a four-hour training session led by Warren Bobrow, noted employment and leadership consultant. In addition to the faculty noted above, assessment day interviews were also conducted by Susan Murphy, associate professor of psychology and associate director, Kravis Leadership Institute; and Ron Riggio P'10, Henry R. Kravis Professor of Leadership and Organizational Psychology and director of the Kravis Leadership Institute. Each faculty assessor was assigned to observe and rate five students on DVD recordings, as well as evaluate their written materials. Ratings included: leadership, presentation skills, analytical ability, team focus, written communications, tolerance of stress, business focus, decision-making, interpersonal skills, and responsibility.

The inaugural year of the Frank Seaver Leadership Scholars Program was similarly robust. This scholarship is awarded to students who demonstrate exceptional promise to become leaders intent on making a positive impact in the world. Throughout their time at CMC, Seaver Scholars are expected to participate in various small group enrichment programs, provided with the intention of further developing their leadership potential. After careful consideration of this year's total applicant pool, nine students were invited to be Seaver Scholar finalists. Each finalist was individually interviewed by alumni interviewers President Emeritus Jack Stark '57 GP'11, Michael Seder '82, and Trustees David Mgrublian '82 P'11, Laura Grisolano '86, and Ray Remy '59. Three Seaver Scholars accepted the scholarship and were enrolled in the fall semester.

Henry R. Kravis Prize in Leadership

Global leadership was the focus during award ceremonies for the third annual Henry R. Kravis Prize in Leadership, held April 9, 2008, in New York City. The Kravis Prize was presented to The Forum for African Women Educationalists (FAWE), which increases educational access, retention, and performance for an estimated 12 million girls and women in 33 African nations. Simone de Comarmond, a FAWE founder and current board chair, accepted the \$250,000 award on behalf of the organization. On April 14, Dr. Codou Diaw, FAWE's Executive Director, and Simone de Comarmond, FAWE's founder and current chair, visited campus and the Marian Miner Cook Athenaeum for a luncheon address about their work in Africa. Claremont McKenna College is grateful to Marie-Josée and Trustee Henry Kravis '67 for envisioning and supporting this important program to celebrate bold and visionary leadership in the nonprofit sector.

The Marian Miner Cook Athenaeum

The Marian Miner Cook Athenaeum hosted a number of notable guests this year, including a number of speakers from the fields of literature, music, and entertainment. A highlight of the year was musician and humanitarian Bono, whose lecture on "Lessons in Giving Back" drew more than 2,500 students, alumni, and friends to our event in Bridges Auditorium on October 30. The event included approximately 700 students from our sister institutions.

Speakers this year included:

- Lisa Minshew Pitney '89, vice president of government relations, The Walt Disney Company
- Gloria Molina, supervisor, First District, Los Angeles County Board of Supervisors
- Orhan Pamuk, recipient of 2006 Nobel Prize in Literature; poet and author
- Neil Budde, vice president, editor in chief, Yahoo! News, Yahoo! Finance, Yahoo! Sports; founding editor and publisher, *The Wall Street Journal Online*
- William Kristol, editor, *The Weekly Standard*; chairman and co-founder, Project for the New American Century; author
- Elizabeth Kolbert, staff writer, *The New Yorker*; author
- Noa Baum, performance artist; member, National Storytelling Network; author
- Gregg Easterbrook, senior editor, *The New Republic*; contributing editor, *The Atlantic Monthly* and *The Washington Monthly*
- Peter Thum '90, co-founder of Ethos Water; vice president, Starbucks Coffee
- Julian Bond, chair, NAACP; president emeritus, Southern Poverty Law Center
- Kazuhiko Togo, author; former Japanese ambassador to the Netherlands; visiting professor of international relations, Seoul National University
- Ishmael Beah, human rights activist; author; former child soldier, Sierra Leone
- Jonathan Rosenberg '83, senior vice president of product management and marketing, Google, Inc.
- David Brooks, op-ed columnist, *The New York Times*; senior editor, *The Weekly Standard*; author
- Marcy Wheeler, political blogger (emptywheel), Comment is Free section, Manchester Guardian Online; author
- Daniel Valdez, actor and composer, *Zoot Suit* (1981); associate producer, *La Bamba* (1987)

Academic Travel

This year, three faculty-led travel trips offered outstanding opportunities to CMC students.

- The Keck Center sponsored two summer field research trips to Prague and Seoul. Professor Chae-Jin Lee, BankAmerica Professor of Pacific Basin Studies and Director of the Keck Center for International and Strategic Studies, accompanied six students to Seoul where they visited the National Assembly, Ministry of Foreign Affairs and Trade, Seoul National University, and the Combined Forces Command and U.S. Army Headquarters at Yongsan Military Base and the Joint Security Area at Panmunjom.
- Hilary Appel, associate professor of government, led a group of six students to Prague, where they met with officials of the Czech Republic, interviewed European Union diplomats, and attended lectures and cultural events.

- Nita Kumar, Brown Family Professor of South Asian History, and Lisa Cody, associate professor of history, accompanied 10 students to India, traveling more than 2,000 miles from Delhi across Uttar Pradesh, including the holy site where Buddha first inspired a small group of monks, and the domes of the Taj Mahal. In addition to the historical sightseeing, the students interviewed investment analysts, educators, artisans, and social workers, gaining insight to the country's rapid globalization and economic boom.

Student Achievements

The tradition of politics and CMC was recognized in *Newsweek* this summer. In its Kaplan/*Newsweek* 2008 *How to Get Into College* guide, the publication named the College the "Hottest College in an Election Year," commenting: "few selective colleges in America have such ideologically balanced faculties and student bodies," and adding that the College was "vibrating with anticipation of the 2008 presidential race."

Also over the summer, our students continued the CMC tradition of "working vacations," with a wide range of intellectual and civic pursuits, internships, academic travel, and community service. Highlights of this summer's student activities include:

Sixty-eight students were awarded Kravis Leadership Institute Summer Internships, including: sophomores Andrew Jarmon (I Have a Dream Foundation, Colorado) and Nick Jones (The Outdoors Foundation, Washington); juniors Ashley Green (The Committee for Children, Washington) and Raymond Hall (The United States Embassy, Madrid); and seniors Elizabeth Balch (Lea County Regional Medical Center, New Mexico), Elizabeth Carlson (Immigrants List, Washington, D.C.), Natalya Bogopolskaya (Doctors to Children, Russia), and Timothy Iafe (Support the World, Tanzania). Internship sites also included: the U.S. Department of State, Guatemala Human Rights Commission, Council of the Americas, Sony International, San Francisco AIDS Foundation, Sierra Club, KCET-TV, the Pollworker Institute, Head Start, Africa Action, NASA, Army Wounded Warriors, and the Boys and Girls Clubs of America.

Thirty-seven McKenna International Internship recipients literally spanned the globe, with examples including seniors Rebecca Burns (India Development Foundation), Vanessa Carter (Student Movement for Real Change, South Africa), Brad Johnson (U.N. Development Program, Mexico), Eric Ren (Child Development Centre, Hong Kong), Candace Williams (Commonwealth Human Rights Initiative, India); and juniors Greer Donely (1 to 1, Honduras), Shelby Leighton (Seeds of Peace, Israel), and Alexandra Ristow (Servicios de Salud Integral, Peru).

Fifteen students participated in the College's Community Service Internship Program, including: sophomores Rebekah Binns (Volunteers of America Nursery Relief, Oregon), Stuart Felkner (The Arthritis Foundation, California); junior Veronica Nauts (Uncommon Good, Los Angeles); and seniors Marielle Goyette (Sanctuary for Families, New York City) and Samantha Stecker (The Basketball Training Institute, California).

Fifteen students received AnneMerie Donaghue Fellowships from The Center for the Study of the Holocaust, Genocide, and Human Rights, including: seniors Amy Berg, who researched philosophical approaches to global poverty; Marisa Shea, who researched the effects of Turkey's civil code on the welfare of women; and Elizabeth Pavlovich (The Touch Foundation, Tanzania).

Seven students received Keck Center Summer Internship awards, including seniors Hillary Bunsow (Fundacion IDEAS, Argentina), Laura Eise (Awlady Orphanage, Egypt), and Lauren Smith (Grameen Bank, Bangladesh).

The first annual Wall Street Weekend was held October 12-13. It was organized by students across The Claremont Colleges and provided an opportunity for alumni, students, and faculty interested in finance to network, become familiar with consortium-wide career development, and learn more about fields in finance. Harry McMahon '75 P'08 P'09, chair of the CMC Board of Trustees and vice chairman of Merrill Lynch, served as keynote speaker, and Janet Smith, Von Tobel Professor of Economics and Director of the Financial Economics Institute, moderated a panel discussion.

The CMC Army ROTC Ranger Challenge team celebrated its first-ever first-place finish at the annual Ranger Challenge competition at Camp Pendleton held November 2-3. Captaining the Ranger Challenge Team was Raymond Hall '09. Cadet Wesley Williamson '10 finished with the top individual fitness prize.

Our students demonstrated their concern for global warming by helping to win the Campus Climate Challenge during the month of November. This project was unique because it was the first time there was collaboration among five separate Claremont Colleges for the nationwide competition. Thanks to our students' efforts, CMC achieved a 14% reduction for November, the month selected for competition. Savings resulting from this effort were directed toward supporting other energy conservation programs to be coordinated by CMC's Environmental Concerns Committee.

CMC hosted the Pacific Valley Regional of the American Mock Trial Association (AMTA's) college competition in February. CMC's Team 732 was named Outstanding Trial Team, placing fourth out of a total of 28 teams and earning a slot in the Desert Classic National Tournament. Several CMC students earned individual awards including "Outstanding Witnesses" and "Outstanding Attorneys."

On February 29, more than 50 students participated in a special "Inside College Day," which brought 125 students from the Vina Danks Middle School in Ontario to campus for a taste of collegiate life. Organized by Adam Landsberg, associate professor of physics, and with support from the Berger Institute for Work, Family, and Children, the Kravis Leadership Institute, the Career Services Center, the CMC Office of Alumni Relations, and Scripps College, the program included a campus tour, classroom and lab visits, lunch at Collins Dining Hall, and a panel discussion with Mike Sutton '76, director of athletics, Georgette DeVeres, associate vice president for admission and financial aid, and Jeff Huang, vice president and dean of students.

The Claremont Colleges Debate Union earned second place at the 2008 National Debate Championships held at Portland State University. Also this summer, the College received a grant

of \$42,000 from Los Angeles-based Weingart Foundation to underwrite a new debate league that will benefit hundreds of under-served middle school students in northeastern Los Angeles. The Foundation awarded the grant to the Middle School Public Debate Program at CMC—an outreach of The Claremont Colleges Debate Union. CMC students will have the opportunity to pursue internships to learn more about nonprofit management and will also assist with the implementation of the grant, including working with L.A. Unified School District teachers and producing debate curriculum and video resources.

New Members of the Faculty

This was a record year for faculty recruitment, with 17 new teacher-scholars joining the Claremont McKenna community, including:

- Eric Hughson, professor of economics, from the University of Colorado (Ph.D., Carnegie Mellon)
- Darren Filson, associate professor of economics, from Claremont Graduate University (Ph.D., University of Rochester)
- Amanda Ganguly, associate professor of economics (accounting), from Purdue University (Ph.D., University of Pittsburgh)
- Catherine Reed, associate professor of psychology, from the University of Denver (Ph.D. University of California, Santa Barbara)
- George Batta, assistant professor of economics (accounting), from University of Southern California (Ph.D., Harvard University)
- Harish Bhat, assistant professor of mathematics, from Columbia University (Ph.D., Cal Tech)
- David Bjerk, assistant professor of economics, from RAND (Ph.D. University of Wisconsin)
- Shane Bjornlie, assistant professor of history, from Bryn Mawr (Ph.D., Princeton University)
- Lenny Fukshanksy, assistant professor of mathematics, from Texas A&M (Ph.D., University of Texas)
- Tanya Kanaya, assistant professor of psychology, from Muhlenberg College (Ph.D., Cornell University)
- James Kreines, assistant professor of philosophy, from Yale University (Ph.D., University of Chicago)
- Seth Lobis, assistant professor of literature, from Boston University (Ph.D., Yale University)
- Daniel Michon, assistant professor of religious studies, from Loyola Marymount University (Ph.D., University of California, Santa Barbara)
- Serkan Ozbeklik, assistant professor of economics, from University of Southern California (Ph.D., Ohio State University)
- Albert Park, assistant professor of history, from the University of Chicago (Ph.D., University of Chicago)
- Jennifer Taw, assistant professor of government (international relations), taught at Occidental College before coming to CMC as a visitor last year (Ph.D., UCLA)

- George Thomas, assistant professor of government, from Williams College (Ph.D., University of Massachusetts)

Faculty Achievements

I was pleased to preside over installation ceremonies in March for Joshua Rosett, the inaugural Curb Family Professor of Business and Law and a George R. Roberts Fellow. Music and film entrepreneurs Mike Curb, former lieutenant governor of California, and his sister Carole Curb Nemoy P'07 and former president of the CMC Parent Network, established the chair. Professor Rosett, a Phi Beta Kappa graduate of the University of Chicago and Princeton University, is a favorite of accounting and economics students and has published widely on topics including valuation, human capital, and corporate governance.

The College also welcomed the legendary Mort Sahl, who is a visiting lecturer in the Gould Center for Humanistic Studies, to teach a far-reaching course on critical thinking.

In addition to their very fine classroom leadership, our faculty continued to distinguish themselves in scholarship and public affairs. Following are just a few highlights from this year:

- Jennifer Ward Batts, assistant professor of economics, presented her paper on "Household Production and Consumption around Retirement: Evidence from Time-Use Data," at the conference of the International Association for Time-Use Research at the Bureau of Labor Statistics, Washington, D.C.
- Harish Bhat, assistant professor of mathematics, received a \$95,000 grant from the National Science Foundation's division of mathematical sciences to fund interdisciplinary research on the analysis and simulation of large inductor-capacitor networks.
- Adam Bradley, assistant professor of literature, was featured in the *Washington Post Magazine* for his research on the unpublished works of Ralph Ellison, author of *Invisible Man*. The *Post* also sponsored an online chat with Professor Bradley.
- Andrew Busch, professor of government and associate dean of the faculty, wrote *The Constitution on the Campaign Trail: The Surprising Political Career of America's Founding Document* (Rowman & Littlefield) and edited the collection of proceedings from the 2006 Rose Institute conference on *The Future of America's Political Parties*. In February, Professor Busch was featured on KCAL-9 news with extensive analysis of the President's State of the Union address.
- Roderic Camp, Philip M. McKenna Professor of the Pacific Rim, was named editor of the *Oxford Handbook of Mexican Politics* and presented lectures at the Missouri Valley Historical Conference, Rocky Mountain States Conference on Latin America, and Latin American Studies and Sociology at Occidental College.
- Lisa Cody, associate professor of history and associate dean of the faculty-elect, was named a "Top Young Historian" by the History News Network and featured in a profile series spotlighting young historians who make exceptional contributions to the profession. She was also elected to the American Historical Association Nominating Committee and is editor-elect of *Studies in Eighteenth Century Culture*.

- Stephen Davis, Russell K. Pitzer Professor of Philosophy, was the Tanner-McMurrin Lecturer on the History and Philosophy of Religion at Westminster College and presented a lecture titled “God as Present and God as Absent.”
- Gaston Espinosa, assistant professor of religious studies, was named lead editor of the Columbia University Press series on *Religion and Politics*, with topics including religion and the American presidency; Islam and politics; and church-state debate. He was also co-author of *Rethinking Latino(a) Religion and Identity* (Pilgrim Press). In the spring, Professor Espinosa was elected president of *La Comunidad of Latino Scholars of Religion* at the American Academy of Religion, an interdisciplinary society to promote scholarly research and dialogue on Latino religions and society in the U.S., Mexico, and Canada.
- Robert Faggen, Barton Evans and H. Andrea Neves Professor of Literature, director of the Gould Center for Humanistic Studies, and literature department chair, served as a panelist for a discussion on *Poetry and Criticism* at the *Los Angeles Times* Book Festival. Fellow panelists included: critic and author Adam Kirsch; Jack Miles, former editor of the *LA Times Book Review*; and poets Dana Goodyear and Stanley Plumly.
- Lenny Fukshansky, assistant professor of mathematics, presented a lecture at the Illinois Number Theory Fest at the University of Illinois, Urbana-Champaign, and served as a visiting member of the *Institut des Hautes Études Scientifiques* in Bures-sur-Yvette, France.
- Edward Haley, W.M. Keck Foundation Professor of International Strategic Studies, attended a conference on U.S.-Israeli Relations at the Menachem Begin/Anwar Sadat Strategic Studies Institute at Bar Ilan University and also conducted interviews in Israel for his new book, *Israel and the United States Since 9/11*. He served as keynote speaker at a conference on U.S.-Mexico relations at ITAM, and addressed the Senate of the Mexican federal legislature, as well as the Woodrow Wilson International Center for Scholars in Mexico City. Professor Haley's op-ed, “How to End the War in Iraq,” was published in the *San Francisco Chronicle*.
- Gregory Hess, vice president, dean of the faculty, and Russell S. Bock Professor of Public Economics, was featured in *Fortune's Small Business Makeover* column, and on KTLA for remarks on the President's State of the Union address.
- Paul Hurley, Edward J. Sexton Professor of Philosophy, was appointed chair of the program committee for the Pacific Division, American Philosophical Association, and to the regional executive committee.
- Wei-Chin Hwang, assistant professor of psychology, was named a sub-contractor in a \$3.9 million grant from the National Institute of Mental Health to establish a new Asian American Center on Disparities Research at the University of California, Davis.
- Robert Kirkland, professor of military science, was elected president of the Pacific Coast Council on Latin American Studies.
- Dan Krauss, associate professor of psychology, served as a panelist on the topic, “Do Observers Belong in the Testing Room?” during the annual convention of the American Psychological Association in San Francisco.
- Chae-Jin Lee, BankAmerica Professor of Pacific Basin Studies and director of the Keck Center for International and Strategic Studies, presented lectures on “U.S.

- Policy Toward North Korea” at Korea University and Ewha Women’s University in Seoul, and on “China and Korea: Dynamic Relations,” at Free University of Berlin.
- Marc Massoud P’89, Robert A. Day Distinguished Professor of Accounting, presented a paper on environmental accounting at a professional gathering in Greece and later served as presenter and program chair at a conference in Berlin.
 - Janet Myhre, Dengler-Dykema Professor of Mathematics and Mathematical Economics and director of the Reed Institute for Applied Statistics, was honored at a special reception held at the Athenaeum. Professor Myhre’s tenure of more than 45 years as a scholar, professor, and mentor at CMC, and the contributions of the Reed Institute to the life of CMC and former students, were recognized.
 - John (Jack) Pitney Jr., Roy P. Crocker Professor of American Politics, participated in more than 135 media interviews over the summer, in outlets including the *Chicago Tribune*, Associated Press, CBS News, Bloomberg News, NPR, and the *Los Angeles Times*. He wrote seven opinion pieces, including “House of Pelosi” in *National Review Online*, “Sacramento’s Boomerang Reforms” in the *Los Angeles Times*, and “An Enemy of Convenience” in *The Wall Street Journal*.
 - Jay Martin, Edward S. Gould Professor of Humanities and professor of government, completed a biography of Alexander Joy Cartwright, Jr., known as the “father of modern baseball.” He also was appointed as a contributing editor for *Johns Hopkins Review*.
 - Jonathan Petropoulos, John V. Croul Professor of European History and Director of The Center for the Study of the Holocaust, Genocide, and Human Rights, appeared in the two-hour documentary, *The Rape of Europa*, which chronicles the theft, and ultimate survival, of some of Europe’s greatest art treasures that were plundered by Nazi troops in World War II.
 - Thomas Poon, associate professor of chemistry, co-authored the textbook *Chemistry* and published several papers, including a paper on the use of tactile learning aids for the visually impaired in first semester organic chemistry, in *Journal of Chemical Education*.
 - Ron Riggio P’10, Henry R. Kravis Professor of Leadership and Organizational Psychology and director of the Kravis Leadership Institute, attended the International Leadership Summit of the Americas in Ecuador, where he presented a paper on multiple intelligences.
 - Mary Hatcher-Skeers, assistant professor of chemistry, presented a poster at the 52nd annual Biophysical Society Meeting and had a paper accepted by the *Journal of Physical Chemistry*.
 - Janet Smith, Von Tobel Professor of Economics and Director of the Financial Economics Institute, was the keynote speaker for the College’s 61st annual Convocation. The title of her remarks was “Being Entrepreneurial at CMC.”
 - Elizabeth Spalding, associate professor of government and Director of the Washington Semester Program, presented a lecture on “Harry Truman, Communism, and Containment” at the Hillsdale College Cold War Conference and served as contributor to the *Encyclopedia of the Cold War* sections on The Truman Doctrine and Walter Lippmann.

CMC faculty members were instrumental in bringing important conferences and annual meeting to campus this year. These included:

- The Society of Policy Scientists Annual Meeting, October 26-27
- The Pacific Coast Council on Latin American Studies Annual Conference, November 2-3
- The Claremont International Relations Society's First International Careers Conference, November 30
- Spring 2008 Western Section Meeting of the American Mathematical Society, May 3-4

Research Institutes

The College's eleven research institutes continued to produce noted research, offered numerous student internship and research opportunities, and brought noted speakers to campus. In March, several institutes co-sponsored an important event: *China and Human Rights: A Symposium*. This two-day event explored China's crisis of identity as it is pulled between capitalist and communist ideologies. The symposium featured leading experts as well as several prominent Chinese dissident intellectuals, including scholar, journalist, and author Roderick MacFarquhar. This event was made possible by the sponsorship of the Gould Center for Humanistic Studies, the Holocaust Center, the Keck Center, the Berger Institute, and the Kravis Leadership Institute.

The Berger Institute for Work, Family, and Children: Heather Antecol, associate professor of economics, was selected to serve as acting director of the Institute during the academic-year sabbatical of Professor Diane Halpern, director. The Berger Institute spring speaker series included a lecture from Raka Ray, associate professor of sociology and South and Southeast Asia Studies, and chair of the Center for South Asia Studies at the University of California, Berkeley, who spoke on "Traveling Cultures of Servitude: Loyalty and Betrayal in New York and Calcutta."

The Center for the Study of the Holocaust, Genocide, and Human Rights: The Center co-sponsored the visit of Ruth Kluger, professor emeritus of German literature at the University of California, Irvine, and author of *Still Alive: A Holocaust Girlhood Remembered* and *Continue to Live: A Childhood*.

The Financial Economics Institute: FEI, in conjunction with the RAND Corporation's Center on Corporate Ethics, Law, and Governance, hosted a daylong conference on *The Future of Securities Fraud Litigation*. The conference featured leading scholars in finance and law, and was covered by *Investment News*. In the spring, FEI, together with Pomona College, Claremont Graduate University, and the European Union at Scripps College, coordinated the 2008 Political Economy of International Finance Conference. Speakers from World Bank, International Monetary Fund, Harvard University, Tufts, CMC, Pomona College, MIT, the University of California, Berkeley, UCLA, and Texas Christian University were among the gathered scholars.

The Gould Center for Humanistic Studies: The Gould Center sponsored a series of dissident Chinese writers who met with students and read from their work. These

included the poet Bei Dao; painter and memoirist Ertai Gao; and Kang Zhengguo, author of *Confessions: An Innocent Life in Communist China*, his powerful story of growing up in communist China. Ertai Gao and Kang Zhengguo were both in residence during the spring.

The Keck Center for International and Strategic: The Keck Center sponsored a number of speakers this year, including Mieme Winn Byrd '89, associate professor, the University of Hawaii; Eun Mee Kim, Ewha Women's University, Seoul; and General Robert L. Fogelman (Ret.). In the spring, the Center hosted a conference on *America and Asia: Changing Strategic Directions*. Chaired by Institute Director Chae-Jin Lee, sessions included *America, China, and Taiwan: Triangular Relations*; *The U.S. and the Korean Peninsula*; *The Changing Strategic Landscape in Asia*; and *Regionalism in Southeast Asia*.

The Kravis Leadership Institute: The College's leadership focus was well-represented in several summer events sponsored by KLI. In June, the annual Step Up to Leadership program was organized by Professor Susan Murphy, KLI associate director, and brought more than 45 youth leaders from across the nation to campus. The program, which helps outstanding high school students develop leadership competence and character, combines the classroom with real-life experience and utilizes the talent and expertise of CMC student counselors. KLI director Ron Riggio P'10, Henry R. Kravis Professor of Leadership and Organizational Psychology, hosted the Keck Foundation Teaching Leadership Conference, which brought to campus more than 70 faculty members from 47 colleges and universities. KLI also hosted its first leadership development retreat for incoming sophomores, the Sophomore Leadership Experience. Co-sponsored by the Office of the Dean of Students, the program took place at Big Bear Presbyterian Camp and Conference Center and on campus. The retreat was designed to promote personal and group leadership skills. The sophomores, who were given feedback to assist their learning and development, returned to CMC for a closing panel discussion in which I was joined by Vice President for Student Affairs Jeff Huang, Registrar Elizabeth Morgan, and Director of Athletics Mike Sutton '76. In February, KLI hosted a seminar on leadership issues in the nonprofit sector, with sessions held at Los Angeles City Hall, the Weingart Center, and the Center for Nonprofit Management. The Kravis de-Roulet Conference adjourned to New York City this year and featured the topic of *Leading Corporate Boardrooms: The New Realities, The New Rules*. Trustees Kenneth Novack '67 and David Hetz '80 P'10 participated in a panel discussion at the conference.

The Reed Institute for Applied Statistics: The Reed Institute sponsored the annual kick-off event of the Southern California Chapter of the American Statistical Association. The event featured a number of guest speakers and student presentations.

The Roberts Environmental Center: The Center completed and released the *Fortune 1000 Companies in California Analysis*, which contains a compilation of Pacific Sustainability Index scores evaluating the environmental and social reporting of all California companies on the 2006 Fortune 1000 list. Companies were scored based on intent, reporting and performance of environmental and social sustainability efforts.

The Rose Institute of State and Local Government: The Rose Institute launched a blog, *The Rose Report*, to alert readers to Rose Institute events, track current research and news, showcase student work, and provide an opportunity for comment and interaction from directors, staff, consultants, students, and friends.

The Henry Salvatori Center for the Study of Individual Freedom in the World: The Salvatori Center hosted two guest speakers in commemoration of President's Day: Miami University Professor Ryan Barilleaux discussed "War, Peace, and George Washington's Presidency"; and Matthew Spalding '86, director of the Kenneth B. Simon Center for American Studies at the Heritage Foundation, examined "George Washington and the Foundations of Liberty." In May, the Center hosted a conference on *The Challenges of American Society: The Great Themes of Alexis de Tocqueville*, featuring James Q. Wilson, the Ronald Reagan Professor of Public Policy at Pepperdine. Salvatori Center speakers this year included: Andrei Illarioniv on "President Putin: An Insider's Perspective"; William Voegeli on "The Perpetual New Deal"; and Zachary Courser on "Politics Without Parties: Democracy, Anti-Partisanship, and the Decline of Popular Politics." In June, the Salvatori Center and The Institute for the Study of Secularism in Society and Culture co-hosted a conference titled *Secularism and the Enlightenment*. The three-day conference featured panelists from Trinity College, CMC, the University of Chicago, Furman University, and Boston College.

Commencement 2008

Tom Leppert '77, Mayor of Dallas and Trustee, was the keynote speaker at the College's 61st Annual Commencement ceremonies on May 17. In his address to the 281 graduates, Mayor Leppert encouraged them to "make an impact immediately, now, by the quality of your ideas and new, unencumbered ways of approaching problems and creating solutions."

Alumni, Parents, and Friends

The CMC Alumni Association spent a busy summer with numerous events and programming opportunities, beginning with a successful Reunion Weekend celebration and Euromet XVIII, held in Geneva. Additional summertime activities included a baseball game at Anaheim Stadium, participation in a 5-C Young Alumni event at the Pitzer International Food and Music Festival, and an Evening at the Hollywood Bowl, with a catered picnic and continuing learning lecture by Professor Emeritus Ron Teeple P'91 before an evening of jazz by the legendary Dave Brubeck. Claremont McKenna College Alumni Association members concluded their summer activities with a shared community service project with the incoming Class of 2011.

Homecoming 2007 featured a full schedule of events, including a luncheon celebration of the 50th anniversary of Claremont-Mudd-Scripps Athletics. The CMS Alumni Athletic Hall of Fame reception and banquet honored inductees Robin Jarvi '69, David Tempkin '72, Lance Au '91, and Diane Lindflott '89. It was an outstanding weekend, made even more pleasant by the Stags victory over Pomona-Pitzer, 27-22.

A full schedule of fall alumni and chapter events included “A Day at the Races,” a CMC-Occidental College joint family camping trip to Mt. San Jacinto State Park, an evening at the Museum of Contemporary Art in San Diego, and several outstanding “Evening with a Professor” events, to name a few.

In February, the College welcomed more than 400 parents, family members, and friends for Parents Weekend 2008. Among the event’s highlights were discussions by John (Jack) Pitney Jr., Roy P. Crocker Professor of American Politics, on the 2008 presidential campaign; an overview of CMC’s study abroad program by Nicole Hamon, director off-campus study, and Associate Dean of the Faculty Andrew Busch discussing “Recruiting Top Faculty to CMC: The Pig in the Python.”

The spring semester featured numerous chapter events, including the Avon Walk in Washington, D.C., an evening with Professor Emeritus John Roth in Seattle, and a birthday celebration for CMC’s oldest alumnus, Captain Jack Goddard ’50, in San Diego.

In May, 30 CMC alumni and friends joined Euroscholar Susan Har ’09 in London for the 19th annual Euromeet. Highlights included a Jack the Ripper Walking Tour, a private tour of the Tower of London, and the Euromeet Reunion Dinner and Campaign for Claremont McKenna Celebration at The Haymarket Hotel.

Euromeet was quickly followed by the 2008 Alumni Weekend, where 701 alumni and their family members arrived on campus for a weekend of activities focusing on members of CMC classes ending in “3” and “8.” The Alumni Weekend survey showed that 95% of respondents indicated that Alumni Weekend was “amazing,” “great fun,” or “fun.” The survey also indicated that most alumni attend this event to see their friends and classmates, and 70% of respondents said they had ample opportunities to interact with current students and faculty.

Presidential Activities and Travel

During the summer, I signed The American College and University Presidents Climate Commitment, a national higher education initiative to address global warming. The initiative represents a dual pledge to achieve climate neutrality on campuses and also support the capability of society to do the same. Additional steps to bolster CMC’s environmental policies included approval by the CMC Board of Trustees in May to commit to silver-level LEED environmental certification for all new building projects.

This was a productive year for Presidential events and professional travel. In addition to a number of development meetings across the country, my itinerary in the fall included: the annual meeting of the Forum on the Future of Higher Education at the Aspen Institute, commenting on behalf of liberal arts colleges on a report prepared by McKinsey & Co.; a college presidents’ meeting hosted by the Goldman Sachs Foundation on increasing access and diversity in higher education; and a presidents’ meeting hosted by the Council on Foreign Relations and the Forum on the Future of Higher Education, addressing globalization and the role of higher education, with the topic of this meeting focusing on global climate change. During the spring, I traveled to see alumni and friends of the College in Kansas City, Chicago, Nashville, New York, and Silicon Valley. In January, I attended the NCAA Annual Convention as a member of the Division III

Presidents Council, along with CMS Athletics Director Michael Sutton '76 and Professor Edward Haley, the faculty athletic representative. Also in January, I hosted a dinner in New York City for the Financial Economics Institute faculty, board members, students, and alumni during the FEI Students Networking Trip and later attended the Kravis Leadership Institute conference in New York on corporate governance and boards of directors.

This spring, we completed an historic, Claremont-wide visit to Asia by every member institution of The Claremont Colleges. The 32-person delegation included me, Presidents Oxtoby, Trombley, Klawe, and Klitgaard (Pomona, Pitzer, Harvey Mudd, and CGU respectively); consortium CEO Robert Walton and Consortial Board Chair Reg Gibson; Presidential representatives from Scripps and KGI; and numerous senior managers and Trustees, including participation in Hong Kong and Shanghai by Trustee Chris Walker '69. CMC was also represented by Professors Emil Morhardt, Ralph Rossum P'01 P'08, and Janet Smith. The delegation met with senior government and education officials in Singapore, Hong Kong, Shanghai, and Beijing, including receptions hosted by the President of Singapore and the U.S. Ambassador to China. Our CMC professors also had private sector and academic appointments, particularly focused on joint research opportunities, student internships, and opportunities for the new Robert Day Scholars Program.

I continue to serve on several boards and councils, including the President's Council of NCAA Division III, a task force on Institutional Management of Study Abroad for the National Association of International Educators, and the Board of the Institute for the International Education of Students. In addition, I was nominated to serve a three-year term on the Board of Directors of the American Council on Education, which began in February 2008.

This year, the College welcomed several participants to the UNOVA President's Leaders Forum series, including Scott Miller P'11, president and CEO, Six Sigma Academy; William Meehan, senior director, McKinsey & Co.; Michael Lazarus, managing partner, Weston Presidio; and Duane Quaini '67, partner, Sonnenschein, Nath & Rosenthal. Now in its sixth year, the President's Leaders Forum is a dynamic and important program bringing outstanding alumni and friends to campus for informal interaction with students and faculty and is becoming a signature program in the Claremont McKenna College experience.

The College hosted two *Res Publica* speakers this year. In November, Anderson Cooper, CNN Anchor and Emmy Award-winning Broadcaster, drew positive responses in his appearances at the Los Angeles *Res Publica* luncheon and on campus during a lecture at McKenna Auditorium. The 2008 Pacesetters Fellow for this year was David Gergen—author, commentator, and presidential advisor. In February, he delivered an outstanding *Res Publica* address to Orange County guests followed by an evening lecture on campus. His lecture, "Eyewitness to Power: Leadership in America," provided thought-provoking comment on past administrations and the current election season.

In Memoriam

This year, Claremont McKenna College mourned the passing of three men central to the history of our community:

- Don Wheeler, longtime Trustee, former Chairman of the Board, and friend to countless members of the CMC community, passed away on January 9, 2008. The College honored Don with an honorary degree in 1979, and he was an honorary member of the Claremont McKenna College Alumni Association. He was first elected to the CMC Board of Trustees in 1971 and served as chairman from 1976 to 1979. In 1995, he was elected a Life Trustee.
- Malcolm Carnegie McKenna, former CMC Trustee and son of Founding Trustee Donald C. McKenna, died on March 3, 2008. The author of hundreds of research papers collected in more than a dozen volumes, Dr. McKenna was a world-renowned paleontologist and the Frick Curator Emeritus at the American Museum of Natural History and Professor Emeritus, Columbia University. He served on the CMC Board of Trustees from 1983 to 1991.
- Donald Henriksen, longtime member of the CMC Board of Trustees, passed away on May 14, 2008. A dedicated and valued member of the CMC community, Don joined the Board of Trustees in 1981. In 1987, he took a leave of absence from the Board to accept the position of CMC's vice president of research, which he held until 1992. He then returned to the Board and served until 2003. Don also was a member of the board for the Rose Institute, the Gould Center, the Keck Center, the Lowe Institute, and the *CMC* Magazine Editorial Board.